

**THE MARKETING SOCIETY  
INSPIRING  
BOLDER  
MARKETING  
LEADERSHIP**





#ParagKhanna



# Parag Khanna

Author, *Connectography: Mapping the  
Future of Global Civilisation*

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# *CONNECTOGRAPHY*

By Parag Khanna

*CONNECTOGRAPHY*

MAPPING THE FUTURE  
*of* GLOBAL CIVILIZATION



*PARAG KHANNA*



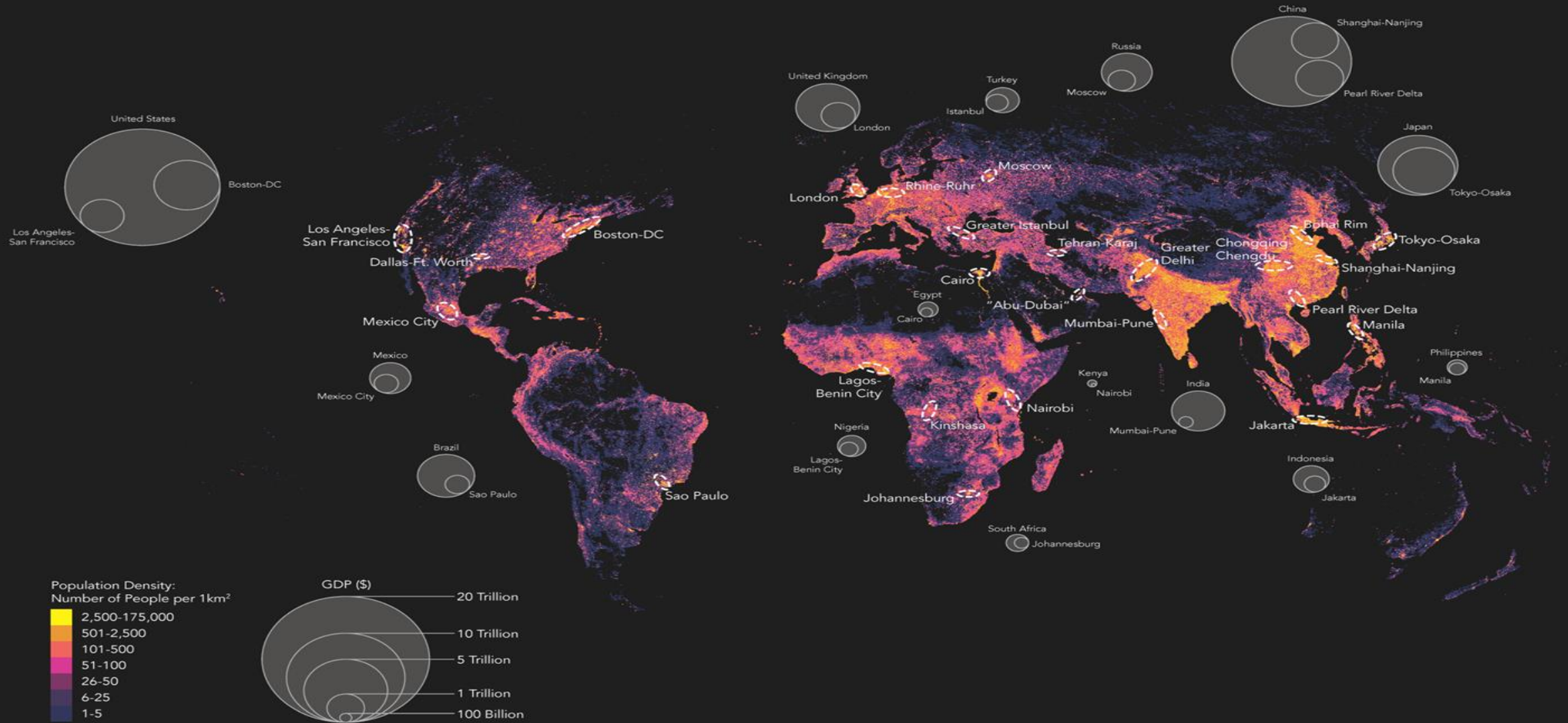
# The Global Connectivity Revolution

## The Infrastructural Matrix: Exoskeleton on the Planetary Body

- Skeleton System /  
Transportation: Highways,  
railways, bridges, tunnels,  
airports, seaports
- Vascular System / Energy:  
Oil & gas pipelines and  
refineries, electricity grids  
and power plants
- Nervous System /  
Communications:  
Internet cables, satellites,  
data centers



# Planetary Urbanization: Urban Archipelagos Define Humanity





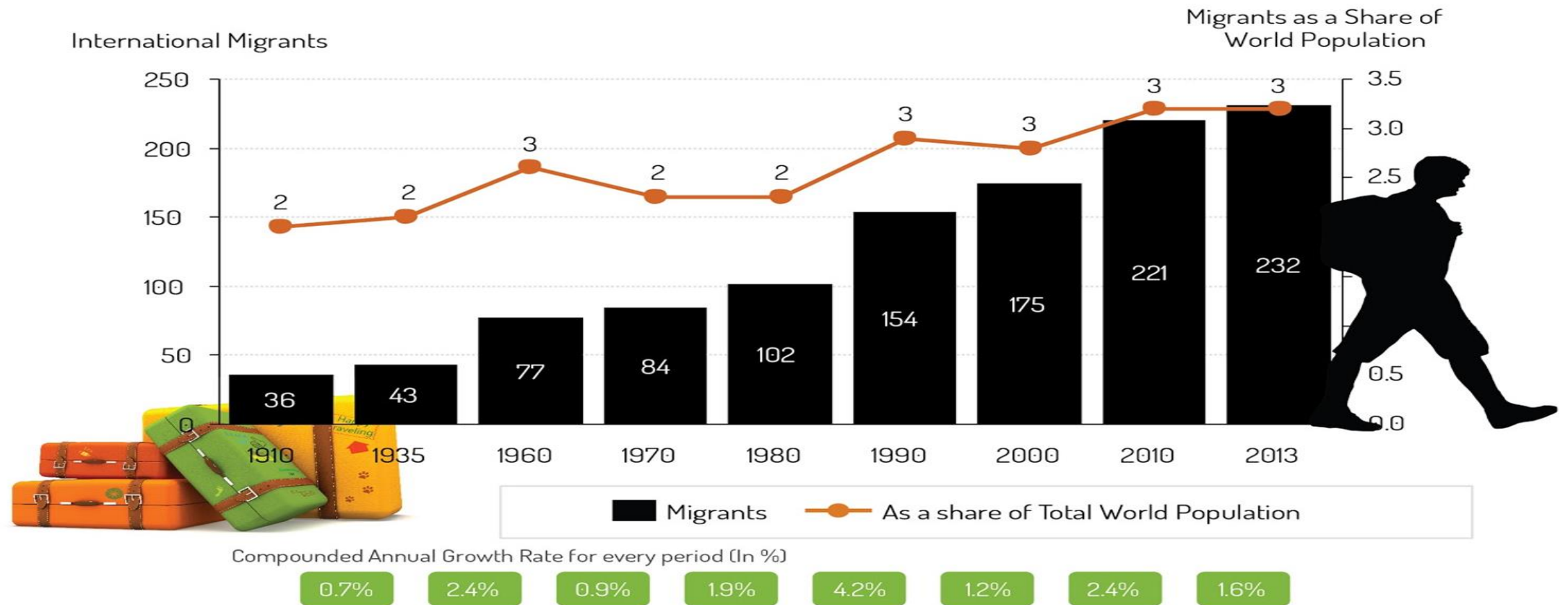
# From Nations to Nodes: 50 Mega-Cities or 200 Countries? Mankind as a Global Urban Coastal Civilization



# *Cities Drive the Global Network Civilization*



# Mankind on the Move: Local, Regional, International, Global



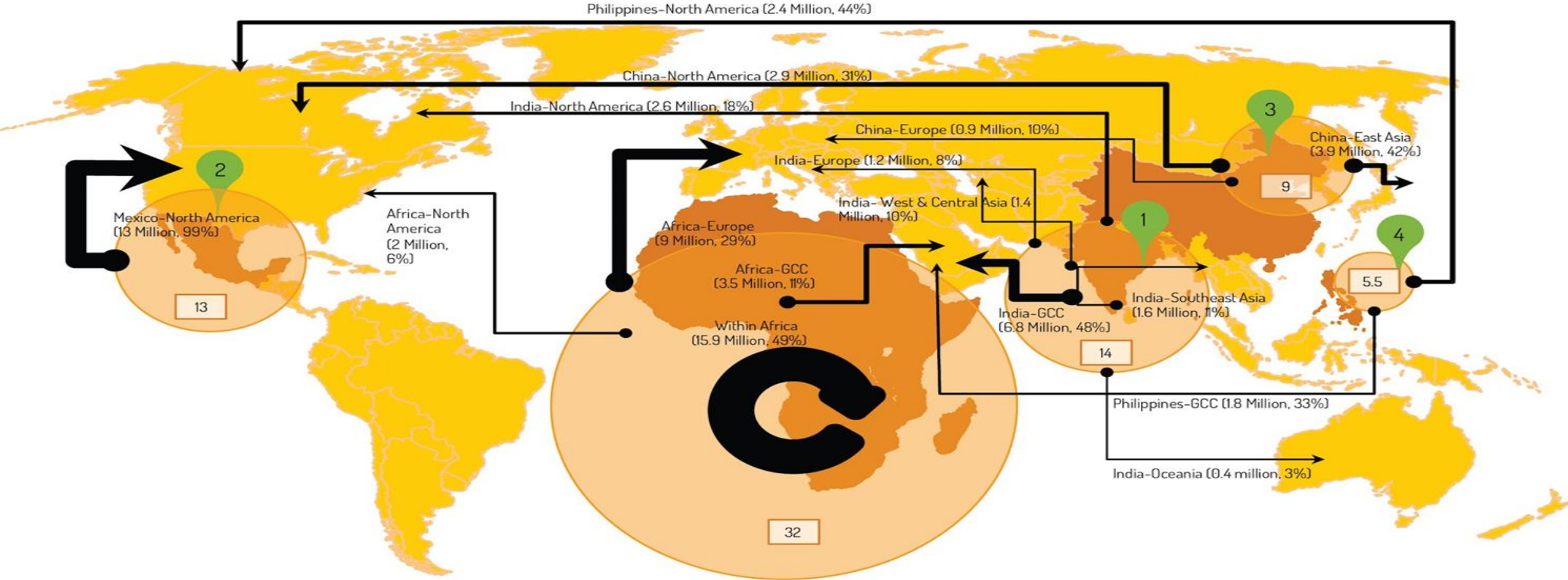
Migrating to the supply chain: Connectivity as a human impulse

Urbanization (rather than cross-border migration) as a proxy for the search for connectivity

The global migrant horde: Expats and Perma-pats



# Migration Routes and Remittances



- Total number of migrants from territory/region
- Number of migrants along corridor
- Rank according to number of emigrants

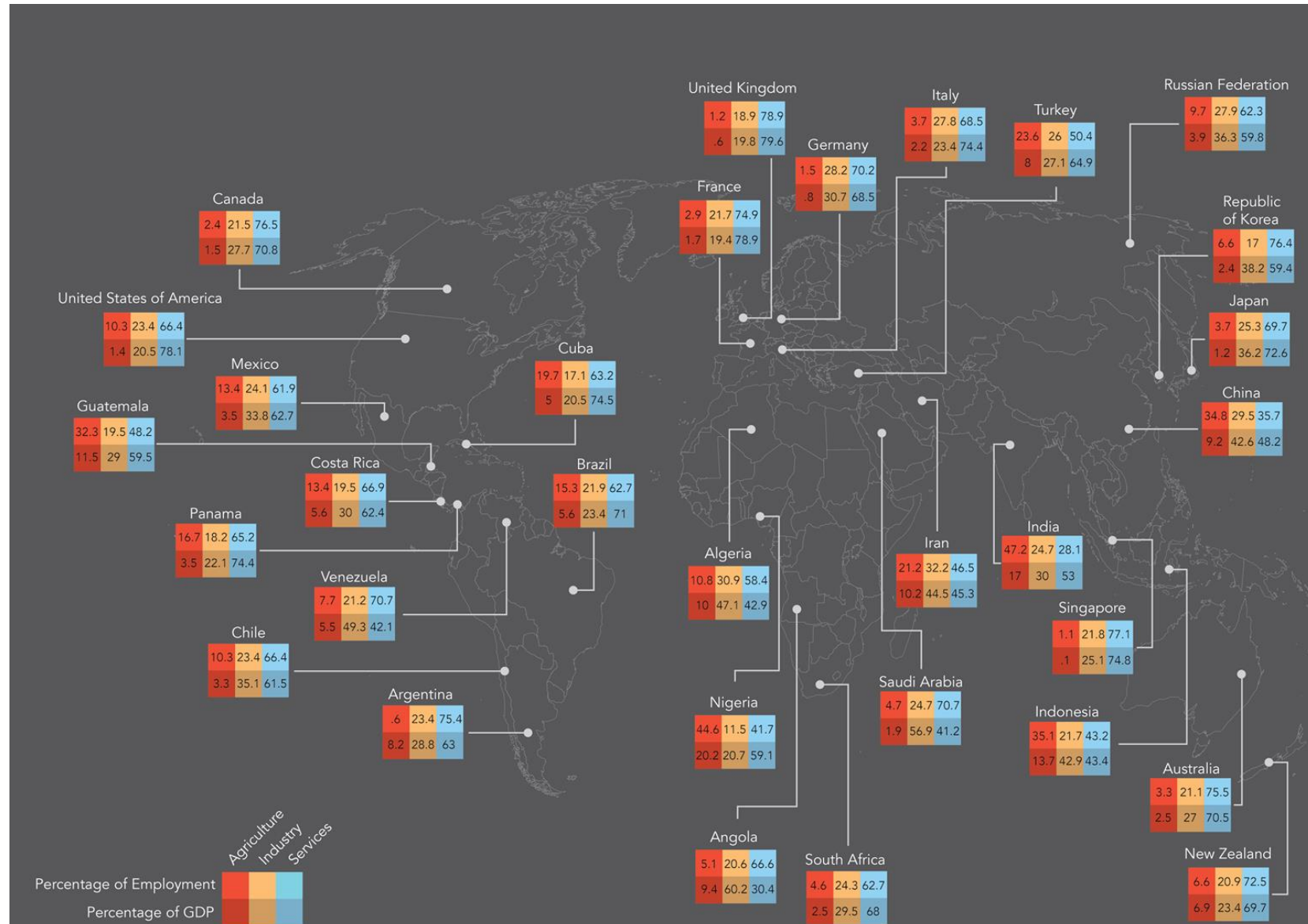
Mobility as a human right  
 Global visas/passport for permanent migrants  
 Global citizens and citizenship arbitrage  
 “The Independent Republic of the Supply Chain”

# Workers and Their Circuits

Synchronized circuits  
(Sassen): Industry, energy,  
finance, technology

Industries rise and fall in  
tandem: Financial crisis  
(2008), manufacturing  
demand shock (2009),  
commodities collapse (2014)

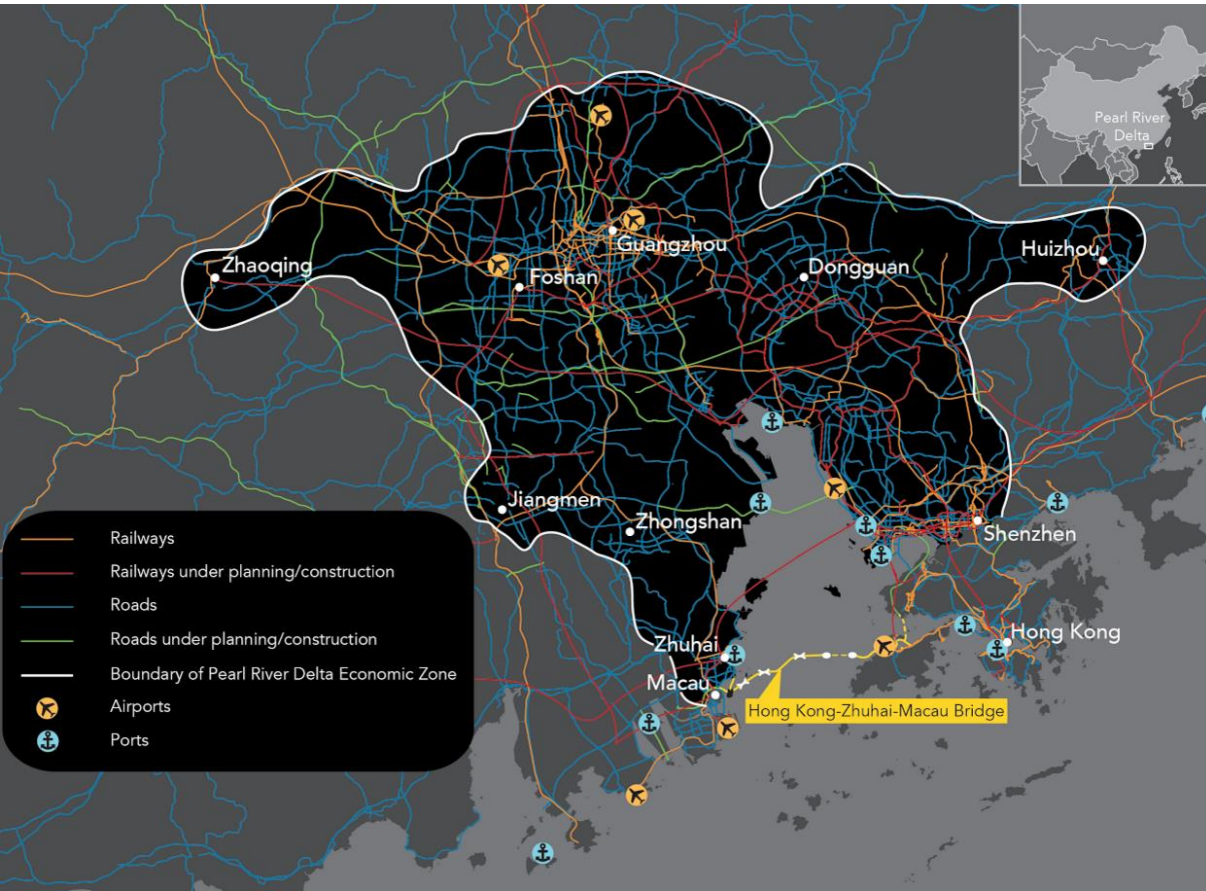
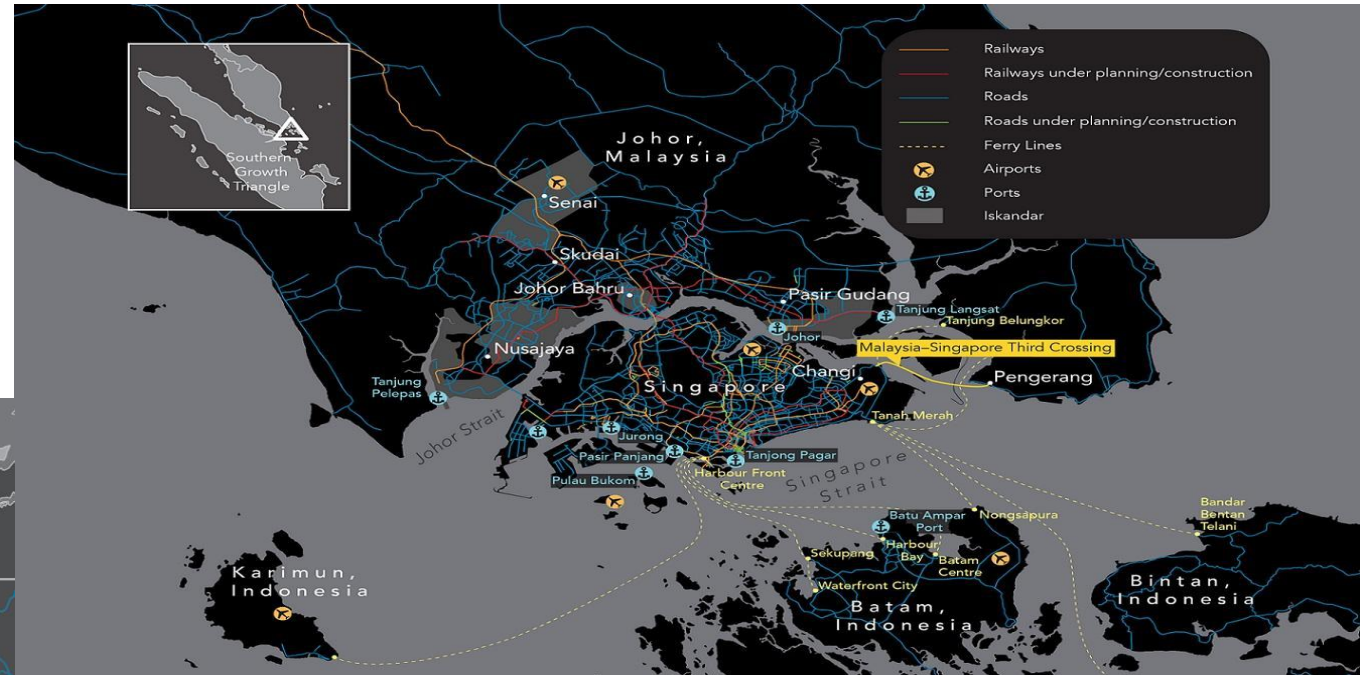
The circuit as identity:  
Networks of professional  
belonging





# Beyond Politics: From Political to Functional Geography

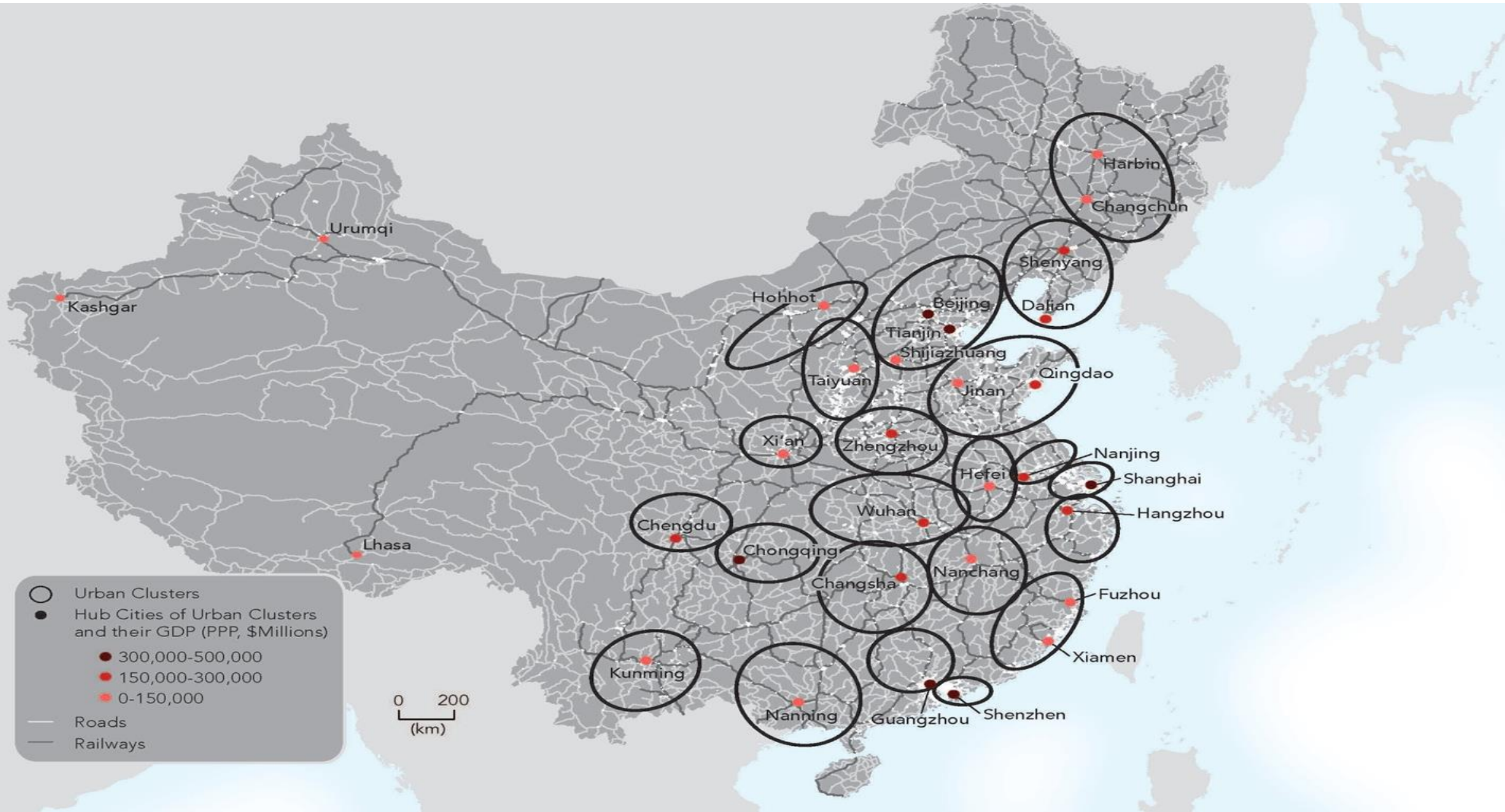
## Singapore-Malaysia-Indonesia Growth Triangle (SIJORI)



## Pearl River Delta (PRD)

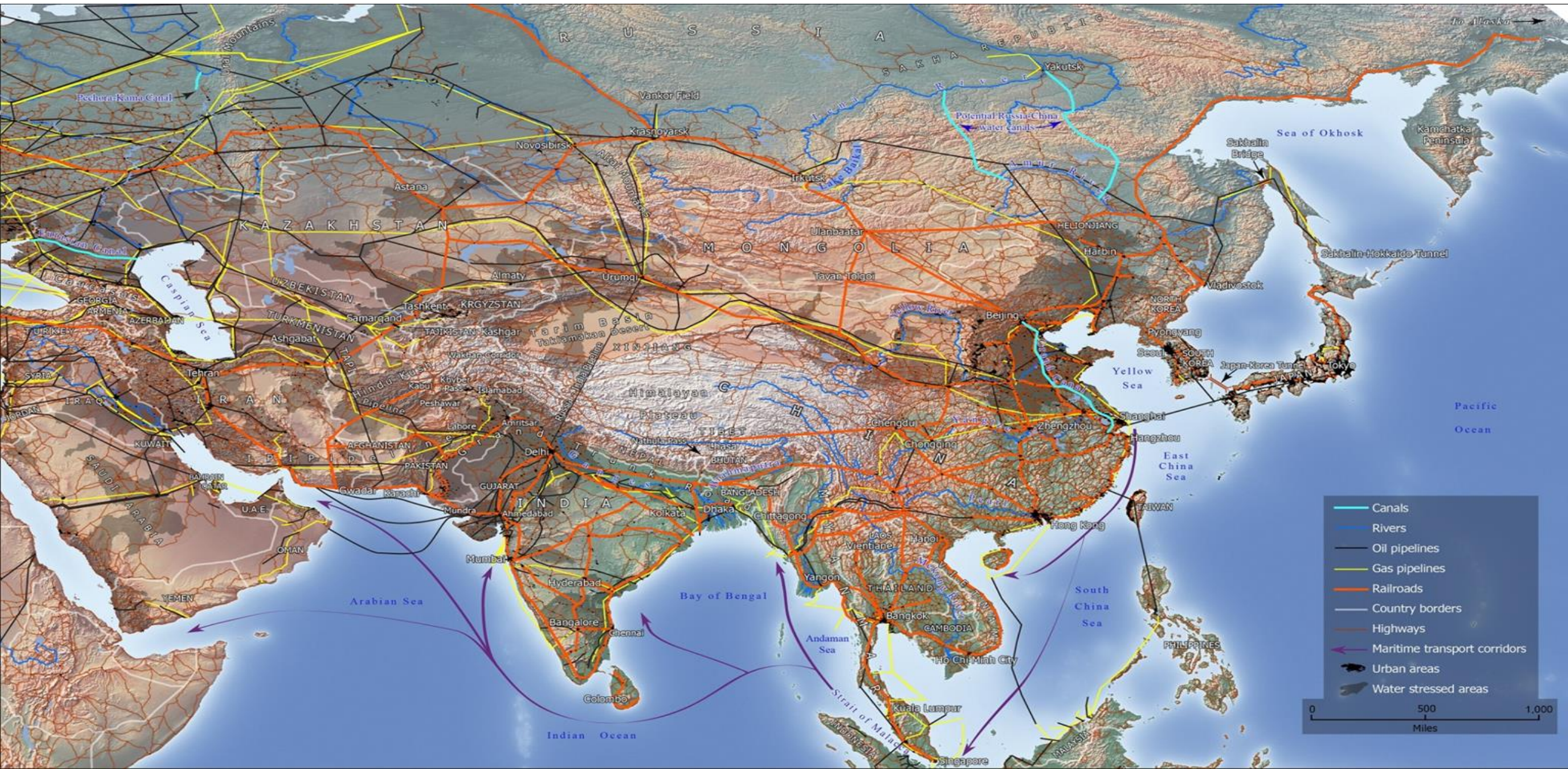


# China: Empire of Mega-Cities





# East Meets West: Eurasia's Iron Silk Roads



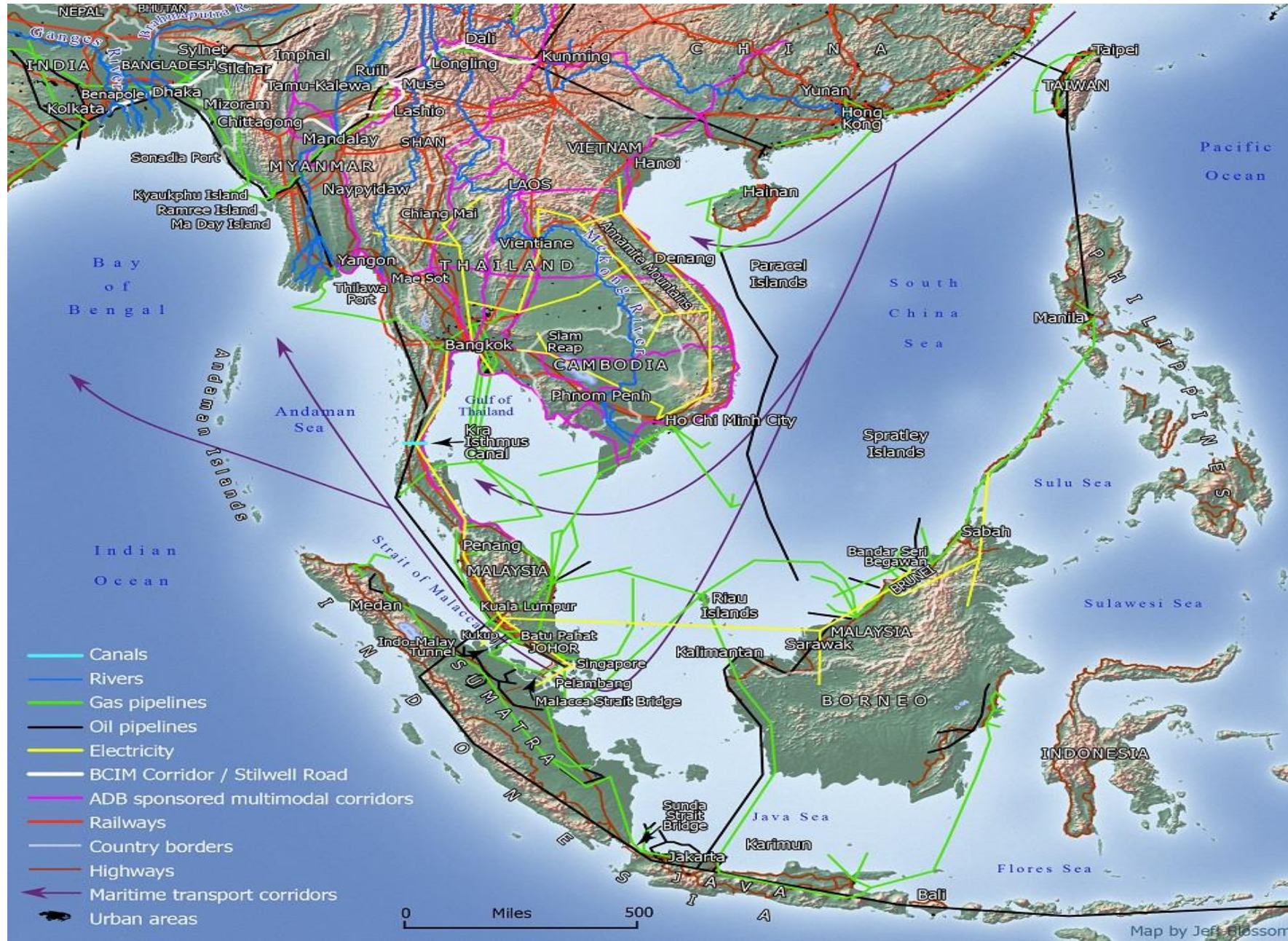


# Think Geology, not Nationality: From NAFTA to North American Union





# The ASEAN Dream: How to Grow From Billions to Trillions





# Evolution and Coexistence of Urban Archetypes



Medieval stratification



Industrial mass production



Financial capitalism



Services hub



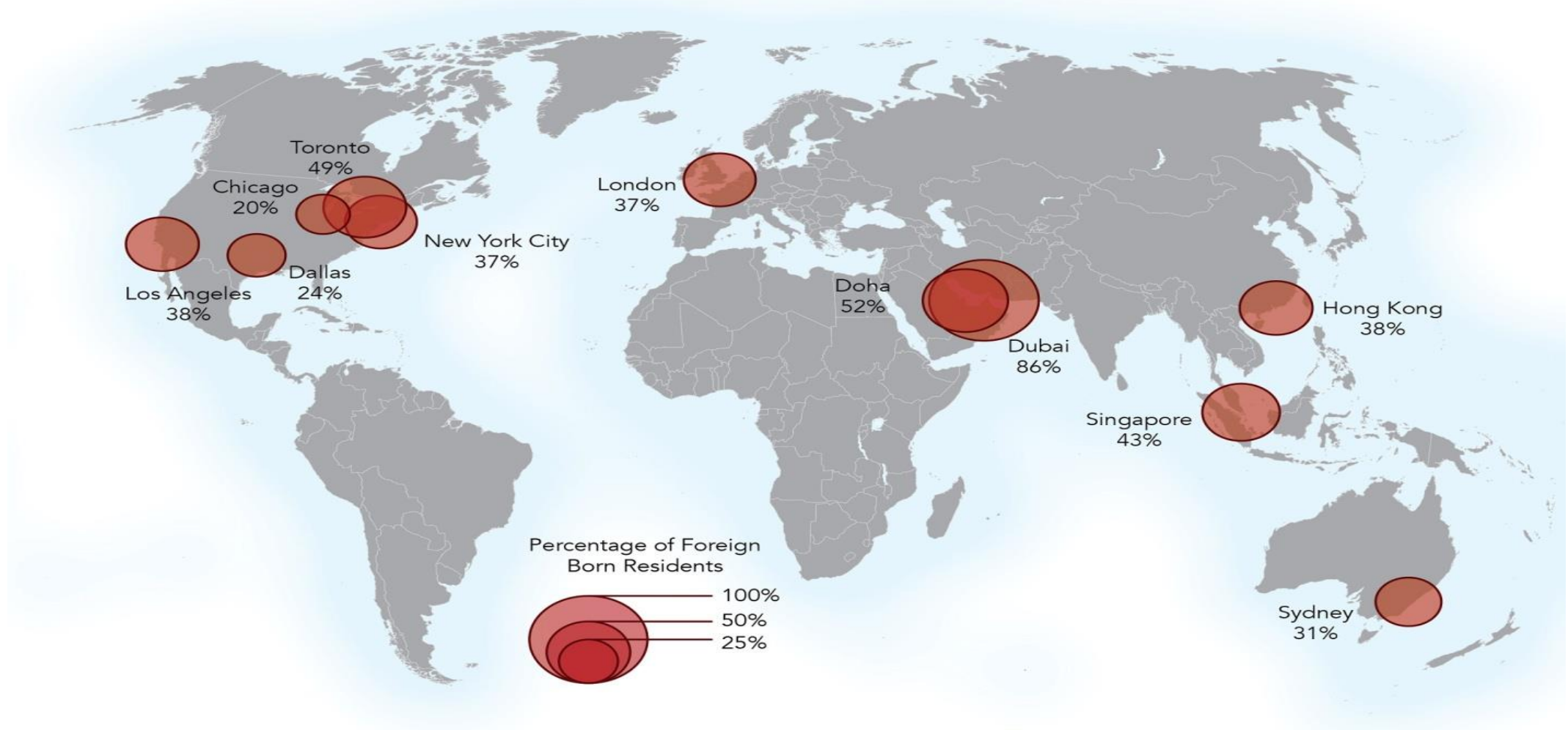
Peri-urban slums



Mega-city archipelago



# All Great Global Cities are Melting Pots



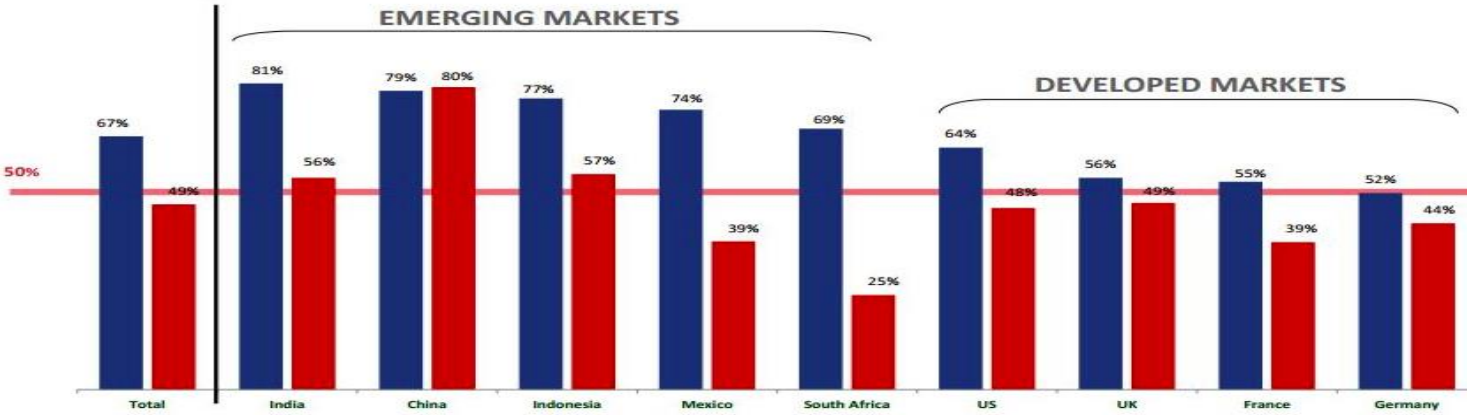
Racial Mingling: Ch-Indians (Singapore), Indi-Pinos (Dubai)

From Nationalism to Civicism: Cumulative not exclusive identities



# Western MNCs Must Build Global Trust

BUSINESS ■ GOVERNMENT ■



Worldwide rebound in trust in business over government

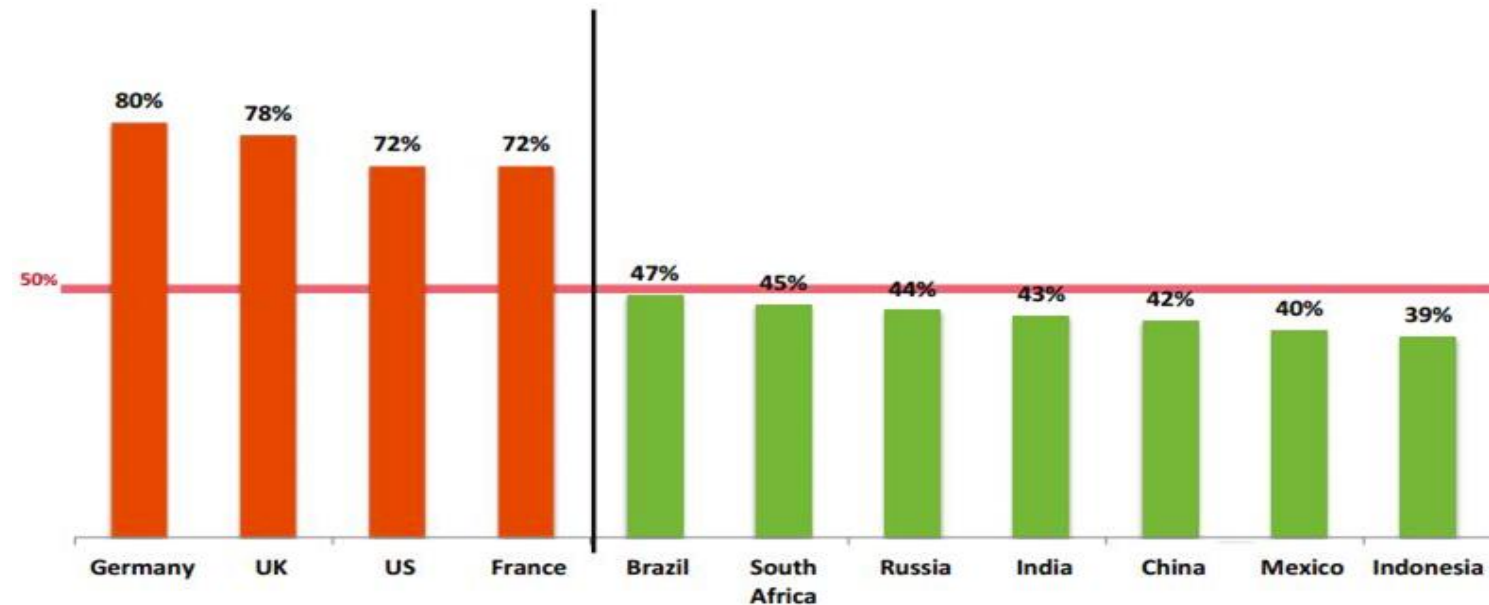
EM citizens more trusting of both business and government

Developed Markets 76%

Emerging Markets 43%

MNCs from developed countries enjoy far higher trust worldwide

EM citizens trust own firms and MNCs – but as markets open trust Western MNCs more



# A New Moral Compass: Towards a Global Society

Beyond anti-globalization, anti-capitalism, anti-technology: More access > divides

From connectivity to empathy: Supply chains → Caring; From “Us-Them” to “We”

The rise of “global social capital”

The “first globals”: Gen-Y & Gen-Z as a historical *tabula rasa*:

Connectivity as an impulse: Unity over nationality; Rights: connectivity, mobility

Sustainability: Inter-generational equity; renting/sharing over owning/keeping

Are you a global citizen?





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